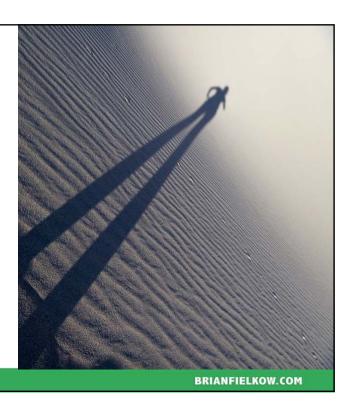


Challenge:

- In the COVID-19 era, safe outcomes will be tied directly to your leadership ability.
- It's critical to create "psychological safety" for your team



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COVID-19 Safety Leadership



The CDC recommends masks. In some cities and counties, they'll be mandatory.

Coronavirus Transmission Distance Is 13 Feet, Spreads Through Shoes: CDC Report

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"A good plan violently executed right now is far better than a perfect plan executed next week."

General George S. Patton



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System Check

- Business Continuity Plan
- 24/7 Support
- Remote Staff Functioning
- Incident Response Team
- If Employee Becomes Ill While On The Road
- Shut-down/Quarantine Response
- New Rules At Shippers/Consignees
- Facility Access
- COVID Focused Safety Briefings
- Team Loads

- Do Not Share Equipment/PPE
- Emergency Breakdown Process
- Restrict Outside Visitors
- Sanitize Equipment/Power Units Regularly
- Protocol If You Serve Food Or Beverages
- Process For PPE Disposal
- Provide Masks, Especially If Social Distancing Is Not Practical
- Air Filter Replacement

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System Check

What if employee tests positive or is exposed?

- Clear points of escalation: Executive, operations, safety, HR
- Who were they in contact with?
 Notification
- Quarantine policy
- Communication plan Internal and external

- Evacuate and sanitize SOP
- Medical Resources



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System Check

New Hire Protocol

- Health Screen Interview
- Masks
- Gloves
- Plexiglass Divider
- Disinfect After Use
- Sterile Cab Minimize Conversation
- Ventilation

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• Limit Orientation Class Sizes

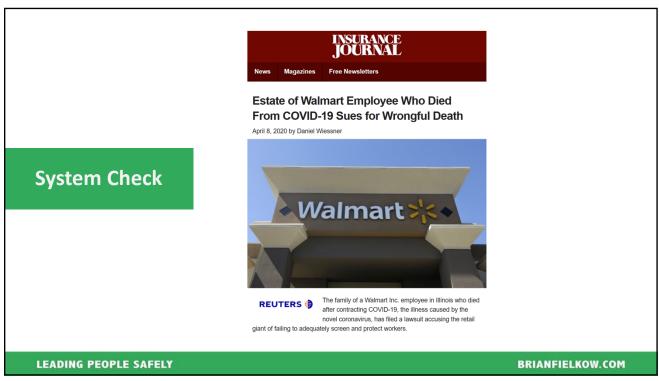


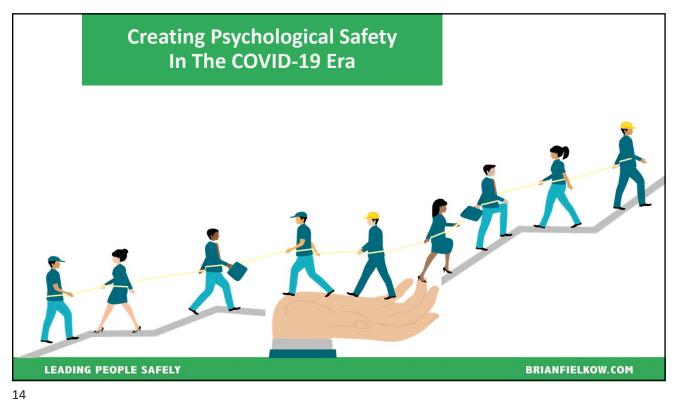
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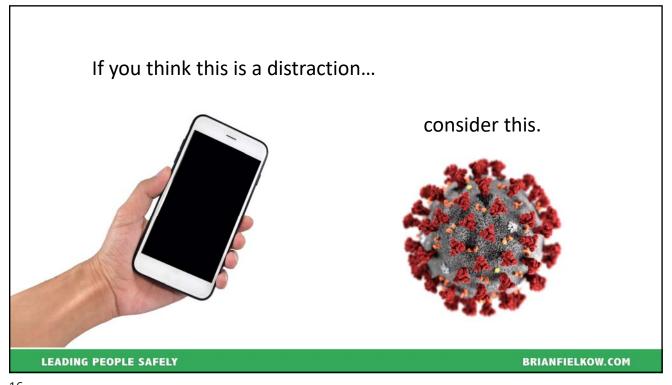


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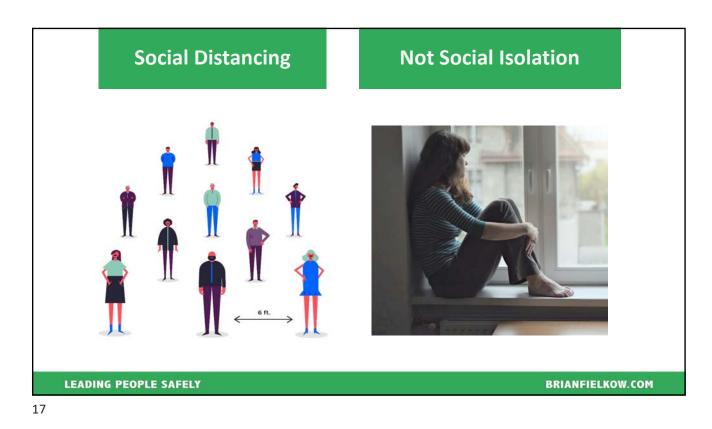








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Allow Employees To Remain In Control

- Time-outs
- No "Forced" Work
- Individuals Make Their Own Decisions



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Establish Guiding Coalition

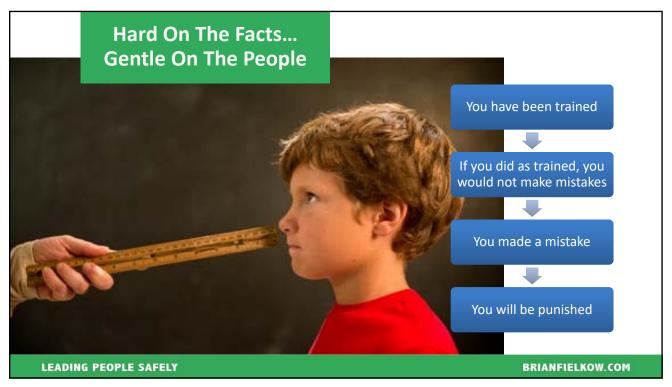
- Monitor Reputable Sources
- Eliminate The Noise
- Create Alignment



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Keep It Simple!

THE SERIOUS SIX LIFE CRITICAL VIOLATIONS

- Using a handheld cell phone while driving.
- Working while under the influence of drugs or alcohol.
- Failing to fully and timely report any accidents, damage or near misses.
- Driving recklessly.
- Pulling unauthorized 5. equipment.
- Improperly securing a load.



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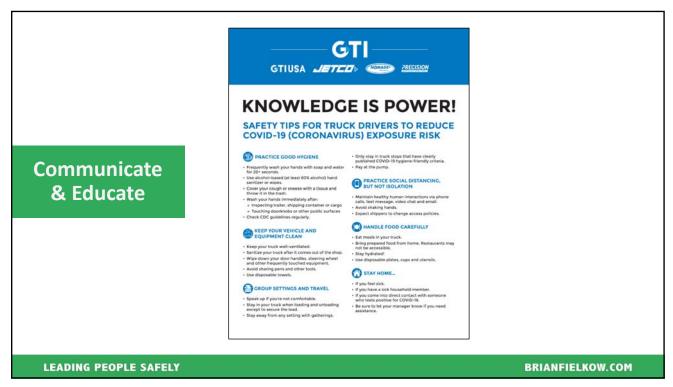
Communicate & Educate

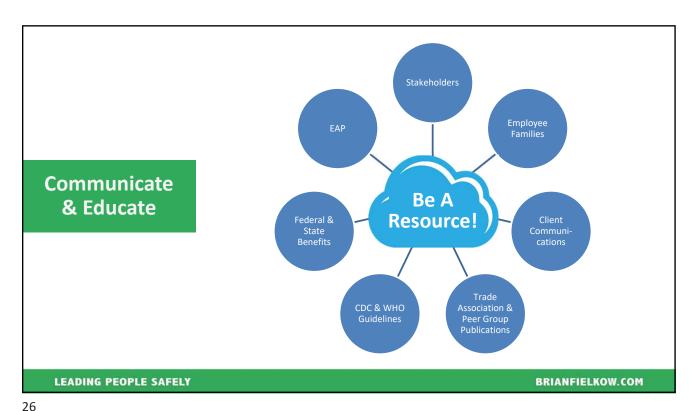
- Honest & Empathetic
- Use Past Challenges As Example
 - Stronger
 - Better
 - More Committed
- We Care & This Is What We Are Doing
- Seek Input
- Look To The Future



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